POSSIBILITIES PHERE WE ARE

STOCK INFORMATION

(SET: SO)

Share price (27 FEB 2024): THB 7.30

Historical price:

52-week high THB 9.35

52-week low THB 6.00

No. of shares: 446.39 m Par value: THB 1.0

Market Capitalization THB 3,258.66 m
Value Trade/Day: THB 0.75 m

Free float: 22.27%

Free float: 22.2/%
Foreign ownership: -

Foreign limit 49.00%

MAJOR SHAREHOLDERS

KRAINAOPROPERTY CO., LTD	51.00%
Mr. KRAI VIMOLCHALAO	10.79%
Mrs. CHARUNEE CHINWONGVORAKUL	4.44%
Mr. JIRANU KULCHANARAT	3.24%
Miss NAOWARAT VIMOLCHALAO	2.88%
Mr. JARUPOJ NEESANAN	2.74%

SO BUSINESS INSIGHTS

- In 2023, SO generated a new high since its IPO on the SET in both revenue and net profit
 performance of Baht 2,346.4 million (+4.8% YoY) and 183.5 million (+8.7% YoY), respectively,
 mainly from: 1) Substantial revenue increase especially in SO WHEEL (+20.5% YoY) and
 steady growth in SO PEOPLE and SO GREEN 2) Cost efficiency boosted by optimizing backend processes through reprocessing 3) Renewal of contracts at a higher price rate, and 4)
 Increase workforce productivity.
- SO continues to focus on rebranding itself from a service provider into an Outsourcing Consultation Business. The transformation is anchored by three key strategies: 1) Empower the Brand to become a well-rounded tech-enabled outsourcing solution 2) Empower Sales to transform sales into consultations, and 3) Empower Operation to foster data-driven practices for enhanced service delivery. In addition, the Company is consistently strengthening its technology business through continuous investments and seeking for new M&A deals to expand service offerings.
- During 2024, the Company has a strong positive outlook, targeting a double-digit growth rate with a focus on: 1) Introducing IT Outsourcing Services to enhance SO PEOPLE and SO NEXT 2) Continuing expansion of SOWHEEL fleet by 30% which will include both ICE/EV options 3) Increasing SOGREEN services by shifting from industrial sector to more service sector 4) Exploring new businesses to strengthen technological capabilities through investments in RPA and Aitomatics 5) Expanding presence and capabilities in EEC. With these initiatives, SO is committed to the target growth rate and is confident in strong expansion

> TECH-ENABLE OUTSOURCE

Siamrajathanee Plc. ("SO") provides Tech-enabled Outsourcing Solution to simplify life and business

Operating Revenue

+4.8%

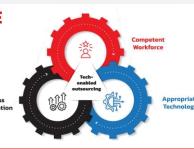
YoY

2,346.4

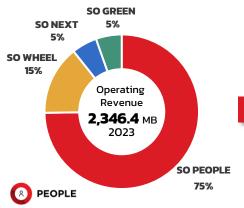
Performance

2,239.2

Unit: Million Baht. %



REVENUE BREAKDOWN BY BUSINESS



Personnel management services

(a) WHEEL

A wide range of car rental services and vehicle modification

Services for large tree trimming, garden care and design



Well-rounded IT services, process design and digitization and outsourcing

SO OUTSOURCING

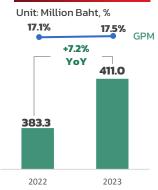
Operating Revenue increased from:

 The renewed of the contract with a higher price rate with the government agency

government agency
• The government's long-term contract

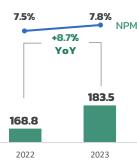
Gross Profit and Gross profit Margin

2023 Performance



Net Profit and Net Profit Margin





Gross profit increased from:

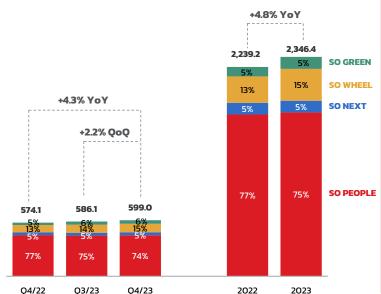
- Increased revenue from renewed contracts with a higher price rate with a government agency
- Able to manage cost efficiency

Net profit increased from: Increased revenue from new

- contracts, and recognition gain on the sale of assets for lease
- Decreased in services and administrative expenses
- Able to manage cost efficiency

OPERATING REVENUE

Unit: Million Baht, %



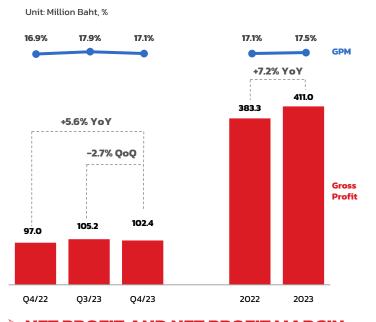
YoY: 2022 vs 2023

+4.8%

In 2023, Operating Revenue increased by 107.3 MB due to:

- SO PEOPLE: Increased Baht 22.4 million due to the higher revenue of the technical service department in which the Company had renewed the contract with a higher price rate with the government agency
- SO WHEEL: Increased Baht 58.5 million due to the increase in the car rental service revenue from the government's long-term contracts since September 2022
- SO GREEN: Increased Baht 26.0 million due to the increase in premium landscaping services from the private sector in Q1/2023 and Q2/2023
- SO NEXT: Slightly increased Baht 0.4 million despite the end of contracts with existing customers. However, the Company acquired new customers to offset the revenue from the expired contracts

> GROSS PROFIT AND GROSS PROFIT MARGIN



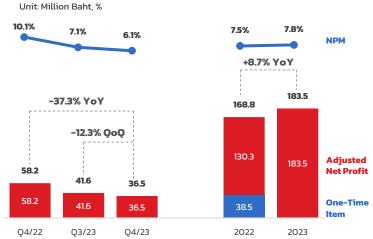
YoY: 2022 vs 2023

+7.2%

In 2023, **Gross Profit** increased by 27.8 MB and **Gross Profit Margin** was 17.5%, increased from 17.1% due to:

 Higher revenue of the technical service department in which the Company had renewed the contract with a higher price rate with the government agency. Moreover, the Company is able to secure another longterm contract with the government agency on the rental and services, resulting in the Company can maintain a gross profit margin at a high level compared to the industry.

NET PROFIT AND NET PROFIT MARGIN



YoY: 2022 vs 2023

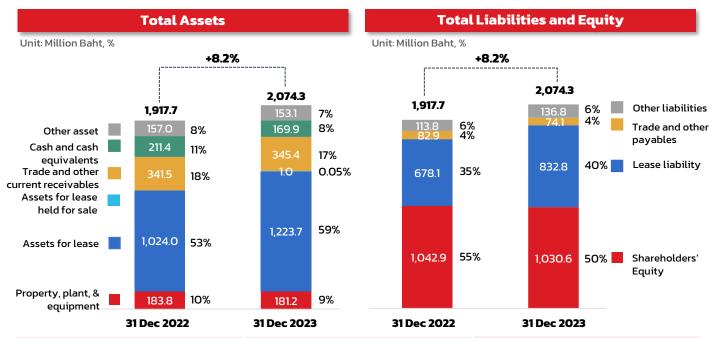
+8.7%

In 2023, **Net Profit** increased by 14.7 MB, and **Net Profit Margin** was 7.8%, increased from 7.5% due to:

 The Company received a gain on disposal of Investment properties Baht 38.5 million. Therefore, if excluding this extraordinary item, net profit will increase by Baht 53.2 million or 40.8% after the adjustment due to an increase in revenue from new contracts and the recognition of gain on the sale of asset leases as well as a decrease in administrative expenses from the Company's ability to manage cost efficiency by using markup on cost method, continuing valuation and revising the salvage value, and optimizing back-end processes through reprocessing resulting in the Company increased net profit.



STATEMENT OF FINANCIAL POSITION



<u>Total Assets</u>
As of 31 December 2023, the total assets were Baht 2,074.3 million increased by Baht 156.6 million or 8.2% from 31 December 2022 mainly due to:

- Assets for lease held for sale: increased due to the recognition of assets for lease held for sale
- Trade and other current receivables: increased due to the additional investment in a subsidiary company

Total Liabilities

As of 31 December 2023, the total liabilities were 1,043.7 million increased by Baht 168.8 million or 19.3% from 31 December 2022 mainly due to:

Lease liabilities: increased due to an increase in the lease obligations

Total Shareholders' Equity
As of 31 December 2023, the total Shareholders' equity were Baht 1,042.9 million, decreased by Bath 12.3 million or 1.2% from 31 December 2022 due to dividend payment

KEY FINANCIAL RATIO







Interest Coverage Ratio

DIVDEND PAYMENT





> SO STRATEGIC DIRECTION

TECH-ENABLED OUTSOURCING SOLUTION PROVIDER

2023

Business Transformation

- Corporate rebranding
- Reorganize corporate structure
- · Introducing new services
- Partnership for growth

2024

Journey to Next-Level Outsourcing

- Transforming to sales to consultants
- Partnership to build human capabilities, technological capabilities and to offer more services
- Strengthening presence in EEC
- Seek for inorganic expansion in related fields



2025

Top of Mind Tech-enabled Outsourcing Solution Provider

- Well-rounded highly innovative services
- Technological advancement to support outsourcing services



> \$○ 2024 STRATEGY



1. CLEAR POSITIONING AND STRONG CORPORATE IMAGE

To Become a well-rounded Techenabled Outsourcing Solution delivering end-to-end service to clients



4. NEW BUSINESS OPPORTUNITIES

- Expand service offerings
- Expand into new markets





2. SALES ENHANCEMENT

- Transform sales to consults
- Enhance cross selling and upselling



3. OPERATIONAL EXCELLENCE

Promote data driven operation to elevate service

> **50** 2024 OUTLOOK

2024 Target Double-Digit

Growth Rate



Corporate Rebranding



Rebranding SO from service provider to outsourcing consultation

Empowering Brand Empowering Sales Empowering Operations

Training and Transforming Sales and Enhancing Existing Service



Training Sales for Cross-selling

Integrate Outsourcing into Company Strategy - Focus on core function



High-Performance Workforce Service

✓ Solar Cell Maintenance
✓ Valet Parking



Expansion of ICE/EV Fleet Leasing



SO GREEN Services Expansion Industrial Sector → Service Sector



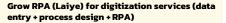


Opportunity for CLMV labor



IT Outsourcing Services
Programmer, Cyber Security, Helpdesk







Strengthen AI (Aitomatic) for develop virtual agent for functional service



EEC expansion

